

# UGANDA STRATEGIC PLAN 2024-2028



The Movement for Community-Led Development is an association, created to localize the 2030 Sustainable Development Goals (SDG). The national association was legally registered by Uganda’s NGO bureau on 17th May 2023. Currently comprised of 150+ local CSOs (majority CBOs), the Movement collaboratively creates ways to curb all forms of vulnerabilities and dehumanizing poverty to ensure that there are strong, resilient communities by promoting community-led development activism and adaptation of CLD practices.

**Vision:** Resilient communities for sustainable development.

**Mission:** To enable adaptation of community-led approaches for effective, efficient, inclusive and sustainable development through capacity building, mutual learning and evidence-based advocacy and documentation.

**Core Values:**

- Integrity
- Community-led
- Teamwork
- People-centered
- Transparency
- Accountability

## COMPARATIVE ADVANTAGE

- **Cost effectiveness:** MCLD programing is ‘low cost, high impact’ in nature.
- **Nurturing relationships:** MCLD enjoys good relations with member CSOs.

## PRIORITY AREAS 2024-2028

In the next five years, MCLED will contribute to the following priority areas:

- Strengthen the capacity of Community-Based Organizations to design and implement quality programs that respond to citizen needs.
- Build networks and partnership development for effective Resource Mobilization, Mutual Learning, Collaborations appreciating the power of collaboration and the strength of collective action for mutual learning and knowledge exchange among communities, organizations, and stakeholders.
- MCLED aspires to be a go-to knowledge hub. Invest in Research, Documentation, and Knowledge Management
- Advocate and Lobby for the Integration of Community-Led Development in development interventions.

## ANNUAL RESOURCE TARGETS

2024	2025	2026	2027	2028
592,500,000	623,000,000	624,000,000	598,000,000	613,000,000

Note: Detailed strategic plan is available on request. Contact [info.uganda@mclld.org](mailto:info.uganda@mclld.org) for assistance.



# STRATEGIC DIRECTION AND STRATEGIC INITIATIVES

To enable MCLED achieve its Vision and Mission, there are 4 Strategic Goals to guide the organization work for the next 5years.

1

## Strategic goal:

To empower communities to drive their own sustainable development by strengthening their skills, knowledge, and resources.

### Strategic Initiatives: Strengthen the capacity of MCLD members

- Undertake capacity assessments for member CSOs using the CLD tool.
- Carryout capacity-building programs to address critical capacity gaps for members
- Translate CLD tools and guidelines for institutional practice
- Support members CBOs to develop requisite policies for their organizations

2

## Strategic goal:

To facilitate meaningful connections and collaborations among CSOs and other stakeholders to leverage shared resources, expertise, and collective action towards advancing community-led initiatives and achieving sustainable and inclusive development.

### Strategic Initiatives: Build a strong network and movement

- Carryout stakeholder mapping and assessment to identify and engage key actors who can contribute to CLD efforts.
- Carryout capacity-building initiatives to enhance the networking skills and knowledge of CLD
- Identify joint advocacy issues among movement members and enthusiasts for collective campaigns
- Celebrate the achievements of networking and partnership development through showcasing success stories, share impact data, and acknowledge CLD practitioners
- Identify successful CLD models and explore opportunities for scaling up and replication.

3

## Strategic goal:

To facilitate the systematic collection, documentation, and dissemination of research findings, best practices, and innovative approaches among CSOs, fostering evidence-based decision-making, continuous learning, and improved outcomes in CLD efforts.

### Strategic Initiatives: Support initiatives that enhance research, documentation and knowledge sharing

- Create a centralized hub dedicated to collecting, organizing, and storing research findings, best practices, and innovative approaches in LLD and CLD.
- Provide training, and resources to enhance the research skills and capabilities of individuals and organizations involved in community-led development.
- Create a user-friendly online platform where community-led development practitioners and researchers can share their findings, best practices, case studies, and lessons learned.
- Host regular conferences, symposia, or knowledge-sharing events focused on informing about CLD and locally-led development.
- Facilitate the formation of networks and communities of practice within the Community-led Development movement.
- Promote community participation and engagement in research and documentation efforts.

4

## Strategic goal:

Advocate and lobby for the adoption and integration of CLD by stakeholders in all development sectors.

### Strategic Initiatives: Promote joint advocacy initiatives

Increase awareness and understanding about the benefits and effectiveness of CLD and LLD approaches.

- Create compelling and evidence-based messages that highlight the value and impact of CLD.
- Build partnerships and alliances with like-minded organizations, networks, groups, and individual CLD enthusiasts to support CLD principles.
- Engage in policy dialogues at local, national, and international levels to advocate for the adoption and integration of CLD/LLD.
- Work closely with policymakers and influential stakeholders to inform policy decisions and create an enabling environment for community-led and locally-led development practices.



**Communities are primary drivers of CHANGE. Invest in Communities**

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